

*Original Research*

# Analysis and Reduction of CO<sub>2</sub> Emissions and Costs Associated to Inventory Replenishment Strategies with Uncertain Demand

Santiago-Omar Caballero-Morales\*, José-Luis Martínez-Flores

Universidad Popular Autónoma del Estado de Puebla A.C.,  
17 Sur 901, Barrio de Santiago, 72410, Puebla, Pue. México

*Received: 10 January 2020*

*Accepted: 7 March 2020*

## Abstract

The world supply chain highly depends on air, sea and land transportation, which is a main source of greenhouse gas (GHG) emissions such as CO<sub>2</sub>. While lean business strategies are focused on improving inventory turnover through the supply chain, this can increase transportation and thus, increase GHG emissions. Particularly to reduce these emissions, and improve energy generation/consumption and sustainability, governments have incorporated energy taxes associated to CO<sub>2</sub> on transportation. However, these taxes only increase operational costs and do not imply a reduction in emissions. In this work an integrated inventory – transportation model is developed to support the reduction of CO<sub>2</sub> emissions and operational costs considering inventory management and route planning under uncertain demand. Based on real inventory and geographical data, the results of the model support evidence that inventory management can lead to reduce operational costs by 10.22% and CO<sub>2</sub> emissions by 36.58%. Additional reductions, up to 12.77% and 43.02% respectively, can be obtained if route planning is integrated. This can support companies to visualize how their operations contribute to CO<sub>2</sub> emissions and develop internal strategies to reduce them in accordance to their operational costs.

**Keywords:** CO<sub>2</sub> emissions, inventory transportation, economic lot quantity

## Introduction

Within all industries, transportation, order processing and warehousing are the main activities that support their supply chain (SC). In this context, transportation is the main activity that contributes to the emissions of pollutants. Vehicles generate air pollutants such as CO<sub>2</sub>, NO<sub>x</sub>, and SO<sub>2</sub>. On-road vehicles in Europe

generate 10% of CO<sub>2</sub> world emissions while commercial vehicles in the United Kingdom generate 22% of CO<sub>2</sub> emissions in Europe [1, 2].

These emissions are of particular concern due to their contribution to climate change. Recently, the integration of logistics and supply chain management through Green Logistics (GL) and Sustainable Development (SD) has been studied to address the environmental damage within the logistics processes of materials handling, waste management, packaging and transportation [1, 3, 4].

---

\*e-mail: santiagoomar.caballero@upaep.mx







...where  $V$  is defined as the set of locations within the transportation network,  $s$  is the location of the supplier, and  $t$  the location of the retailer. While (11) represents the objective function of the problem, (12) represents the flow conservation constraints between locations, (13) ensures that at most a single location can be reached from another location, and (14) represents the loading capacity restriction.

## Results and Discussion

The assessment of the model was performed through an instance based on real geographical and inventory data. Fig. 2 presents the geographical data which consists of 1200 location points where locations “s” and “t” represent the supplier and the retailer respectively. Also, the considered standard inbound/outbound transportation route by the retailer, which leads to a total distance of approximately 1640.0568 km, is drawn.

The inventory data, which includes the weight of the product and the capacity of the vehicle, is presented in Table 1.

With this data, the following scenarios were assessed:

- Standard route with CO<sub>2</sub> emissions (STD\_CO<sub>2</sub>\_Q): this is the baseline case which is frequently observed in practice, where Q is determined by the maximum capacity of the vehicle and it is ordered on a fixed basis. From Table 1, this leads to consider Q as equal to  $(7500 \text{ kg} - 1000 \text{ kg})/0.8 \text{ kg} = 8125$  units which are ordered  $14616/8125 \approx 2$  times through the planning horizon. The standard delivery route is considered as presented in Figure 1 (total distance = 1640 km). The total cost (EC) for this scenario is estimated by direct substitution of these values on (9) and (11).
- Standard route with CO<sub>2</sub> emissions and Q optimization (STD\_CO<sub>2</sub>\_Q\*): this is the partially-optimized case when an inventory supply strategy is considered to determine the best size of Q (Q\*).

to minimize total costs. The standard delivery route is considered as presented in Fig. 1 (total distance = 1640 km). The total cost (EC) for this scenario is estimated by direct substitution of the standard total distance on (9) and the optimization of Q on (11).

- Optimal route with CO<sub>2</sub> emissions and Q optimization (OPT\_CO<sub>2</sub>\_Q\*): this is the complete optimized case (OPT) when the route and inventory supply strategies are considered to determine the optimal size of Q (Q\*). Thus, the total cost (EC) for this scenario is estimated by the optimization of Q on (11) and the optimization of the delivery route on (9).

As previously mentioned, optimization of the outbound/inbound delivery route was performed through the Floyd-Warshall algorithm [17]. In contrast, the GRG Nonlinear method was considered for the optimization of Q. Microsoft Excel® Solver® was considered as the implementation and solving tool for the proposed model under the STD\_CO<sub>2</sub>\_Q\* and OPT\_CO<sub>2</sub>\_Q\* scenarios.

An important value which has not been discussed is the value for  $tCO_2$ . Defining a value for  $tCO_2$  is a complex task because each region has established it at different rates [18]. Overall, energy taxes depend of the governments’ plans for the development of processes and infrastructure to improve energy generation/consumption and sustainability [19].

This is the reason to perform the assessment with different values for  $tCO_2$ . Table 2 presents the total costs obtained for all three scenarios for  $tCO_2$  within the range from \$0.00002 to \$0.10000 /gCO<sub>2</sub>.

When compared with the standard scenario STD\_CO<sub>2</sub>\_Q, average savings up to 10.22% and 12.77% can be obtained on the total costs with the optimization of the lot size (STD\_CO<sub>2</sub>\_Q\*) and with additional optimization of the outbound/inbound delivery route (OPT\_CO<sub>2</sub>\_Q\*) respectively. As presented in Fig. 3, as the value of  $tCO_2$  increases, the complete optimization

Table 1. Test data for assessment of the model.

Concept		Units	Weights		Units
Planning Horizon	12	Months	Product:	0.80	Kilograms
$D$	14616	Products	Vehicle:		
$p$	20.0	USD	Empty	1000	Kilograms
$C$	12.0	USD	Full	7500	Kilograms
$C_h$	3.0	USD			
$C_o$	2000.0	USD			
$\mu$ (month)	1218	Products			
$\sigma$ (month)	380	Products			
Service Level	0.98				
LT	1	Months			



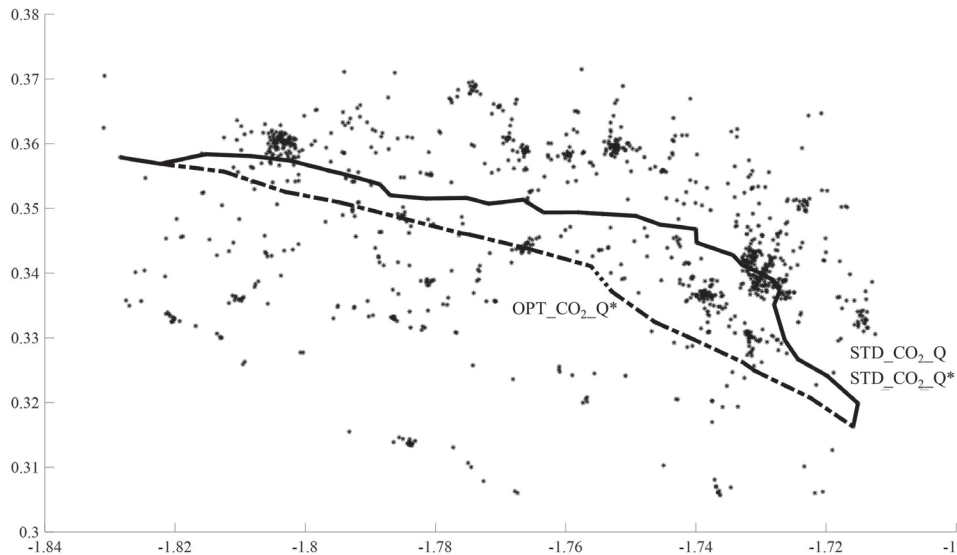


Fig. 4. Standard and optimized outbound/inbound route between the supplier and the retailer for delivery of the product lot Q.

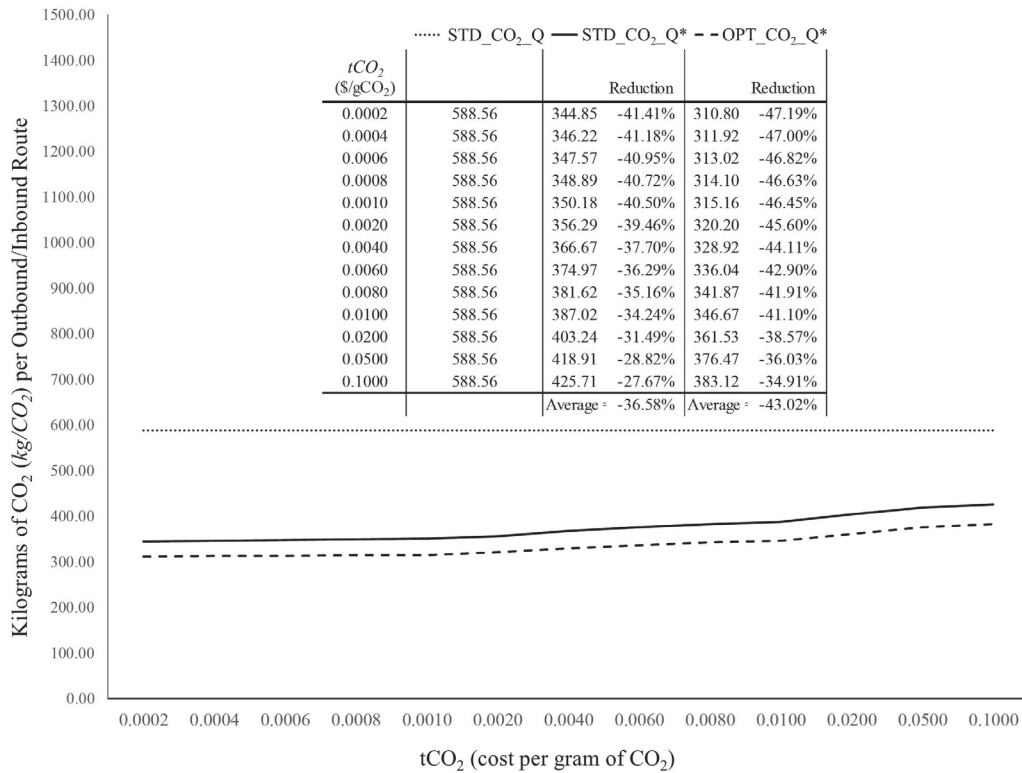


Fig. 5. Total emissions (kilograms of CO<sub>2</sub>) per outbound/inbound route.

inbound delivery route. If optimization of the lot size is performed, an average reduction of 36.58% can be achieved (STD\_CO<sub>2</sub>\_Q\*). Further reductions in CO<sub>2</sub> emissions, up to an average of 43%, can be obtained if the outbound/inbound delivery route is optimized (OPT\_CO<sub>2</sub>\_Q\*). As observed, *t*CO<sub>2</sub> is important to determine the lot size Q which is directly associated to the vehicle's weight and thus, to the CO<sub>2</sub> emissions per kilometer.

### Conclusions

From the business perspective, it is important to reduce operational costs associated with its SC. However, in practice, this may lead to negative impacts on the environment. High inventory turnover, which is a desirable performance metric within the SC of all industries, involves increasing the transportation rate for inventory replenishment. As consequence, this can





